

# SUSAN LINDBERG



TO REQUEST CONTACT INFORMATION FOR THIS INDIVIDUAL, PLEASE  
EMAIL SHAWN TAYLOR KAMINSKI: SKAMINSKI@DIRECTWOMEN.ORG

Experienced business leader with 20+ years of experience at public companies in capital intensive, highly regulated industries, providing strategic direction on growth, transformation, expansion initiatives, large strategic transactions, and U.S. and international risk management. Experienced partner with boards of directors and executive teams, ensuring sound corporate governance, strategic decision making, and effective responses to unexpected events.

## PROFESSIONAL EXPERIENCE

**SemGroup® Corporation (NYSE:SEMG)** Tulsa, OK 2017-2020  
(Company acquired by Energy Transfer LP in Dec. 2019)  
**Executive Vice President and General Counsel**

- Developed and executed company strategy as a member of executive management team and a member of the investment committee of midstream energy company with \$2.5B in revenues.
- With executive team and board, pursued opportunities to access growth capital in a challenging market, raising more than \$1.5B via formation of joint ventures with private equity (U.S. and Canada), private placement of preferred stock, and sale of non-core businesses in U.K. and Mexico.
- Collaborated with management to integrate and optimize \$2B company acquisition in a new business segment (tanking and terminalling), including development of commercial strategy, and internal reorganization.
- Partnered with board, CEO and advisors in response to unsolicited offer to purchase company, and coordinated board decision making in eventual sale of company for \$5.1B.
- Advised the board and CEO on responses to inquiries from investors.
- Served as Chief Compliance Officer. Worked closely with the board on risk identification and policy development.
- With the board and management, identified and implemented best practices such as formation of an Environmental, Health, and Safety Committee of the board, and generating the company's first ESG Report.
- With Audit Committee Chair, oversaw the internal audit function.

**Eni Petroleum (Eni SpA, NYSE:E)** Houston, TX 2006-2017  
**General Counsel and Corporate Secretary, Eni US Operating Co.**  
**Head of Americas Region Legal Department**

- Member of U.S. executive management team for Italy's Eni SpA (a major international oil company with more than \$80B in revenues); led legal department for Western Hemisphere.
- Advised and collaborated with parent company board and management on major transactions, crisis response, dispute resolution, compliance, and risk identification and management.
- Led transformative \$4.8B acquisition of Gulf of Mexico assets that increased Eni's U.S. presence by 300%; advised parent company on decision points; managed integration of acquired assets and reduction in workforce.
- Designed and executed an innovative deal structure to enable Eni's first foray into shale development.
- Advised on successful expansion into Mexico; developed plans for participation in lease auctions in three other countries.
- Formulated and executed government relations and regulatory strategy for expansion of Alaska presence into federal waters.
- Shaped strategy at parent company level to reduce impact of moratorium following Deepwater Horizon spill.

**Duke Energy Corp. (NYSE:DUK) Houston, TX**  
**Assistant General Counsel**

2002-2006

- Responsible for legal and regulatory strategy related to business expansion and M&A activity, including planning and executing regulatory, contractual, and land use strategy with commercial team for pipeline expansions, integration, and organizational restructuring connected with \$8 billion acquisition of a Canadian pipeline company, and compliance and planning work for 2006 Cinergy merger.
- Led response to an extensive FERC audit, including implementing a compliance plan.
- Company leader in INGAA (industry association) regulatory policy initiatives.
- Successfully managed and collaborated with leadership on shipper credit risk strategy

**Enron Corp. Houston, TX**  
**Director, Government Affairs**  
**Senior Counsel, Transportation Services**

1998-2002

- Developed and executed power business regulatory initiatives (Midwest and Northeast regions) to ensure access to the interstate transmission grid and commercial success.
- As part of commercial team, developed and executed plans for numerous gas pipeline expansions and new services, interfacing with regulators and customers.
- Represented company in 1998-2000 California PUC rulemaking proceeding on gas industry reform.

**Akin, Gump, Strauss, Hauer & Feld, LLP Austin and Houston, TX**  
**Associate, Energy Section**

1992-1998

- Responsible for a broad spectrum of projects for energy clients, including:
  - Corporate transactions (M&A, financing, joint ventures)
  - Representing independent power producers and marketers in Legislature and at state PUC
  - Upstream, midstream and marketing regulatory and transactional matters

## SELECTED GOVERNANCE ROLES AND CREDENTIALS

**Eni America Limited; Eni Oil & Gas** (asset holding companies): Member of the Board of Directors

**DiverseWorks Art Space** (Houston visual/performing arts): Chair of the Board of Directors

**National Association of Corporate Directors**: Member, Governance Fellow

**DirectWomen** Board Institute Alumna

**Sustainability Accounting Standards Board** FSA Credential Holder

**Children at Risk** (research, education, public policy)

Member of the Board of Directors. Chair, Nominations & Governance Committee

Public Law & Policy Award: Wrote and promoted successful legislation to strengthen Texas human trafficking laws

**Tulsa Ballet**: Member of the Board of Directors

**Arts Alliance Tulsa**: Member of the Board of Directors

**Mercury** (Houston Chamber Orchestra): Member of the Board of Directors

**Institute for Energy Law**: Advisory Board Member

## EDUCATION

**University of Texas School of Law**

Doctor of Jurisprudence 1992

**University of Texas at Austin**

Bachelor of Arts, high honors, Plan II Honors/Honors English 1987