SUSAN LINDBERG

Experienced executive leader with 20+ years of experience at public companies in capital intensive, highly regulated industries, providing strategic direction on growth, transformation, M&A, organization and performance management, and U.S. and international risk. Experienced partner with boards of directors and executive teams, ensuring sound decision making on capital allocation, and effective strategy development and execution. Knowledgeable in cybersecurity, digital technology, and ESG. Cybersecurity master's degree holder.

PROFESSIONAL EXPERIENCE

GableGotwals Tulsa, OK

May 2021 – present

Shareholder – Corporate Transactions and Cybersecurity/Data Privacy practice Advise clients on general corporate, cybersecurity, data privacy, and digital asset matters.

SemGroup® Corporation (NYSE:SEMG) Tulsa, OK Executive Vice President and General Counsel

2017-2020

- Developed and executed company strategy as a member of executive management team and a member of the investment committee of midstream energy company with \$2.5B in revenues.
- With executive team and board, pursued opportunities to access growth capital in a challenging market, raising more than \$1.5B via formation of joint ventures with private equity (U.S. and Canada), private placement of preferred stock, and sale of non-core businesses in U.K. and Mexico.
- Provided leadership on integration of \$2B company acquisition in a new business segment
- Collaborated with management on optimizing internal organization, performance, and succession planning.
- Partnered with board, CEO and advisors in response to unsolicited offer to purchase company, and coordinated board decision making in eventual sale of company for \$5.1B.
- Advised the board and CEO on responses to inquiries from investors.
- Served as Chief Compliance Officer. With the board and management, identified and implemented best practices such as formation of an Environmental, Health, and Safety Committee of the board, and the company's first ESG Report.
- With Audit Committee Chair, oversaw the internal audit function.

Eni Petroleum (Eni SpA, NYSE:E) Houston, TX General Counsel and Corporate Secretary, Eni US Operating Co. Head of Americas Region Legal Department

2006-2017

- Member of U.S. executive management team for Italy's Eni SpA (a major international oil company with more than \$80B in revenues); led legal department for Western Hemisphere.
- Advised and collaborated with parent company board and management on major transactions, crisis response, dispute resolution, compliance, and risk identification and management.
- Led transformative \$4.8B acquisition of Gulf of Mexico assets that increased Eni's U.S. presence by 300%; advised parent company on decision points; managed integration of acquired assets and reduction in workforce.
- Designed and executed an innovative deal structure to enable Eni's first foray into shale development.
- Advised on successful expansion into Mexico; developed plans to participate in lease auctions in three other countries.
- Formulated and executed government relations and regulatory strategy to expand Alaska presence into federal waters
- Shaped and implemented strategy at parent company level to reduce impact of drilling moratorium following Deepwater Horizon spill.

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Duke Energy Corp. (NYSE:DUK) Houston, TX **Assistant General Counsel**

2002-2006

• Responsible for legal and regulatory strategy related to business expansion and M&A activity, including planning and executing regulatory, contractual, and land use strategy with commercial team for pipeline expansions, integration, and organizational restructuring connected with \$8 billion acquisition of a Canadian pipeline company, and compliance and planning work for 2006 Cinergy merger.

- Led response to an extensive FERC audit, including implementing a compliance plan.
- Company leader in INGAA (industry association) federal regulatory policy initiatives, and state rulemakings.
- Successfully managed and collaborated with leadership on shipper credit risk strategy.

Enron Corp. Houston, TX
Director, Government Affairs
Senior Counsel, Transportation Services

1998-2002

- Developed and executed power business regulatory initiatives (Midwest and Northeast regions) to ensure access to the interstate transmission grid.
- As part of commercial team, developed and executed plans for numerous gas pipeline expansions and new services, interfacing with regulators and customers.
- Represented company in 1998-2000 California PUC rulemaking proceeding on gas industry reform.

Akin, Gump, Strauss, Hauer & Feld, LLP Austin and Houston, TX Associate, Energy Section

1992-1998

- Responsible for a broad spectrum of projects for energy clients, including:
 - Corporate transactions (M&A, financing, joint ventures)
 - Representing independent power producers and marketers in Legislature and at state PUC
 - Upstream, midstream and marketing regulatory and transactional matters

SELECTED GOVERNANCE ROLES AND CREDENTIALS

Private Healthcare Company: Advisory Board Member

Eni America Limited; Eni Oil & Gas (asset holding companies): Member of the Boards of Directors

DiverseWorks Art Space (Houston visual/performing arts): Chair of the Board of Directors

Children at Risk (research, education, public policy)

Member of the Board of Directors

Chair, Nominations & Governance Committee: led CEO succession planning

Wrote and promoted successful legislation to strengthen Texas human trafficking laws

Arts Alliance Tulsa: Member of the Board of Directors; Chair, Allocations Committee

Institute for Energy Law: Advisory Board Member

National Association of Corporate Directors: Member, Governance Fellow

DirectWomen Alumna of the DirectWomen Board Institute (a highly selective director education program) **Sustainability Accounting Standards Board** Fundamentals of Sustainability Accounting Credential Holder

EDUCATION

University of Tulsa University of Texas School of Law University of Texas at Austin MS – Cybersecurity 2022

JD 1992

BA, high honors, Plan II Honors/Honors English 1987