

## RESUME



### PERSONAL INFORMATION



### PROFESSIONAL EXPERIENCE

**Cleary Gottlieb Steen & Hamilton LLP** (AmLaw top 25 U.S. headquartered international law firm, 16 offices, appr. 1300 lawyers globally)

**Since 2020**

***Senior Counsel, Frankfurt Office***

- Consultant on strategic M&A, capital markets, financial regulatory and corporate governance matters for clients
- No client conflicts (can be walled off or end consulting arrangement with Cleary Gottlieb if necessary)

**2001 – 2019**

***Partner, Frankfurt Office***

*Management Functions*

- Co-leader of the firm's global partner and counsel candidacy discussion process (personnel committee-type experience) (2016 – 2019)
- Member of the firm's global 10-member Executive Committee responsible for all policy questions and the strategic direction of the firm (board-type experience) (2010 – 2014)
- Chair of the German Associate Committee (developed and implemented associate review, feedback and mentoring initiatives) (2011 – 2019)
- Chair of the German Recruiting Committee (devised and implemented new associate recruiting strategies) (2008 – 2011)

*Practice Focus*

- **Capital Markets:** Developed innovative strategies allowing for the successful execution of IPOs and capital increase transactions facing challenging market or issuer conditions (pre-placements; auction processes, re-IPOs, concurrent M&A activity of issuers, such as Evonik, Volkswagen, HeidelbergCement)

- *M&A*: Acquired deep understanding of demands on boards in public and private M&A context through numerous fairness opinion assignments for financial advisors, including Citi, Goldman Sachs and JPMorgan (such as METRO/Wumart (METRO China), Infineon/Cypress, RWE/E.ON (Innogy), Diebold/Wincor Nixdorf, ZF Friedrichshafen/THW Automotive, McKesson/Celesio)
- *Financial sector*: Gained profound financial sector expertise through private and public M&A transactions involving banks, asset managers and insurance companies (such as BNPP/Deutsche Bank (Prime Brokerage business), Amundi/UniCredit (Pioneer), Deutsche Bank/Postbank, UniCredit/HypoVereinsbank), IPOs and regulatory capital raisings of banks (Postbank, Bank Austria; Deutsche Bank, Commerzbank, HypoVereinsbank; LBBW, BayernLB), as well as strategic bank regulatory/corporate governance projects (including post-financial crisis director liability issues, prudential requirements, waivers)

**1993 – 2000 Associate, Frankfurt and New York Offices**

Capital markets transactions for banks and non-bank issuers; various other transactions in the financial sector; bank regulatory advice

**Deutsche Börse AG, Frankfurt** (largest German operator of regulated securities and derivatives markets and other trading platforms)

**1992 Staff Member of Management Board**

Involved in various strategic and innovation projects (electronic trading system, insider regulation, limitation of liability for system failures, cooperation with regional exchanges)

**CORPORATE BOARDS**

**06/2020 - 11/2020 Member of the Supervisory Board (*Aufsichtsrat*) and chair of the Corporate Governance Committee of the Supervisory Board of Corestate Capital Holding S.A.** (Luxembourg holding company of a real estate asset manager and investor with EUR 26 billion assets under management (public – regulated market (Prime Standard; SDAX) Frankfurt Stock Exchange))

- Involved in significant strategic initiatives, including a capital increase and various changes in the composition of Corestate's Management Board (*Vorstand*)
- Resignation of all members of Corestate's Supervisory Board with immediate effect in response to a de facto change of control (November 2020)

**OTHER BOARDS**

**Since 03/2018 Member of the Advisory Board of the European Banking Institute (EBI)** (European non-profit platform for academic research and intellectual exchange among regulators, industry professionals and advisors in the area of banking regulation)

**SPECIAL AWARDS**

**2018** Included in the list of the 100 most influential women in German business published by Manager Magazin (December 2018)

**2011** Euromoney Women in Business Law Awards – Best in Banking and Finance

**DIRECTOR EDUCATION PROGRAMS**

- 2020/2021**      **Supervisory Board/Board Director Preparation Courses**
- *Frankfurt School Excellence Program for Supervisory Board Members*  
General and Financial Sector Specialization Modules (October/November 2020)
  - *DirectWomen Board Institute Class, New York, NY* (small group selected through a very rigorous process based on applicants' ability to provide the experience, independence, and business judgment required for board effectiveness (several telephone and video conferences throughout 2020 and 2021; in person class postponed to October 2021 due to Corona pandemic)

**EDUCATION**

- 1993 – 1994**      **Columbia University School of Law, New York**  
LL.M. degree; Honors: Harlan Fiske Stone Scholar
- 1991 – 1992**      **Regensburg University Law Faculty, Germany**  
Dr. jur. (Ph.D. equivalent; summa cum laude)
- 1982 – 1991**      **Regensburg University Law Faculty/State of Bavaria, Germany**  
Second State Exam in Law ("good"; #3/987)  
First State Exam in Law ("good"; top 1%); Honors: German National Scholarship Foundation (*Studienstiftung des deutschen Volkes*) (merit-based award for top academic performance)
- Languages**      English – Fluent  
German – Native