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DR. CAROLYN CAMPBELL

Carolyn Campbell is an experienced executive and board member with over 25 years of investing for growth globally. She serves as Managing Partner and Chief Operating Officer as well as Co-Founder and Member of the Investment, Valuation and Executive Committees of *Emerging Capital Partners* (ECP), a \$3.4B private equity firm investing in high-growth listed and private companies in financial services, technology, infra/logistics, energy and consumer products.

EXPERIENCE

Emerging Capital Partners (ECP), Washington, DC
Managing Partner, COO and Founder

March 2005 – present

- Responsible for strategy, execution and AUM growth from \$407M to over \$3.4B, with 72 investments in 45 countries totaling \$1.6B and nearly 60 exits totaling \$1.5B
- Member of Investment, Valuation and Executive Committees overseeing fund strategy and performance, and Chair of firm's fund Advisory Committee
- Manage firm's 31-person investment staff and play key role in fundraising
- Play critical role at board and management levels of portfolio companies, including restructuring and turnaround and high-growth expansion of technology, financial services, infrastructure/logistics and consumer companies
- Serve on numerous board sub-committees (nom/gov, fin/audit) focusing on finance, strategy and ESG
- Supervise and run core business functions (Finance, ESG, HR, Legal/Compliance)
- Private Equity Africa 2019 *Women Impact Award* recipient

Emerging Markets Partnership (EMP), Washington, DC
Director

July 2000 – March 2005

Managed \$2B in investment portfolios focused on technology, consumer retail and infrastructure and led deal teams in AIG-group funds in Eastern Europe, Asia and Africa.

SELECT BOARD SERVICE

Non-Executive board director of energy, technology, financial services, and fast-casual dining companies, with market capitalizations ranging from \$40M to over \$500M, from investment to public offering including:

Erano S.A. (France-based utility, \$700M+ revenues, filed for dual listing on Euronext and BRVM exchanges), served on the compensation committee, 2009-16, renewed since 2020

Wananchi Group Holdings (cable and satellite company, \$100M+ revenues, operations in three countries, since 2014)

Burger King South Africa (FMCG restaurant group, \$100M revenues), since 2021

American Psychological Foundation, Investment Committee Member, since 2018
Washington International School, Finance and Audit Committee Chair; 2012-18
DC Survivors and Advocates for Empowerment, Finance and Audit Committee Chair, 2009-12

PREVIOUS WORK

White & Case, Warsaw, London & Washington, DC **Feb 1997 – June 2000**
Senior Associate **Sept 1991 - June 1995**

- Executed M&A, private equity and privatization transactions in over 17 sectors
- Represented Poland on sovereign Eurobond and Bank Handlowy on initial public offering

U.S. Agency for International Development (USAID), Central Europe **Sept-Dec 1995**
Economic Development Consultant

- Evaluated U.S. competition and consumer protection programs for FTC and DOJ

APPOINTMENTS AND AWARDS

Millennium Challenge Corporation (MCC), Advisory Council Member, 2016-18, 2020-22
Council on Foreign Relations, Member, since 2003

Frequent speaker on global finance, ESG/board governance, energy and electrification and have appeared on Africa Today, C-SPAN, and at Edison Electricity Institute, Power Africa, Bloomberg, National Economists Club, Council on Foreign Relations, Brookings and Wharton.

EDUCATION

Oxford University, D.Phil. in Political Economy **January 2000**
Dissertation focused on entry of distressed steel and textiles industries into the EU

University of Virginia School of Law, Juris Doctor **May 1991**

University of Connecticut, M.A and B.A. in Economics/French **May 1988**

- *Summa Cum Laude*, University Scholar, Faculty, Gilliam, Traurig and Chin Scholarships