



DR. CAROLYN CAMPBELL

Carolyn Campbell is a leader in private equity with international board and operating experience of nearly thirty years. She serves as Managing Partner and Chief Operating Officer as well as Co-Founder and Member of the 3-Person Executive Committee of Emerging Capital Partners (ECP), a \$3.4B private equity firm investing in high-growth and emerging market companies in financial services, technology, infrastructure/logistics, energy and consumer.

EXPERIENCE

Emerging Capital Partners (ECP), Washington, DC

March 2005 – present

Managing Partner, COO and Executive Committee Member

- Responsible for strategy, execution and growing assets from \$407M to over \$3.4B, with 72 investments in 45 countries totaling \$1.6B and nearly 60 exits totaling \$1.5B
- Member of investment and valuation committees, executive committee overseeing fund strategy and performance, and chair of firm's fund advisory committee
- Manage firm's 31-person investment staff and play key role in fundraising
- Play critical role at board and management levels of portfolio companies, including restructuring and turnaround of a construction company and high-growth expansion of financial services, technology, infrastructure/logistics and consumer companies
- Serve on numerous board and board sub-committees (nom/gov, finance) of high-growth companies with a focus on finance/audit and ESG
- Supervise and run core business functions (Finance, ESG, HR, Legal/Compliance)
- Private Equity Africa 2019 *Women Impact Award* recipient

Emerging Markets Partnership (EMP), Washington, DC

July 2000 – March 2005

Director

Managed \$2B in investment portfolios focused on technology, consumer retail and infrastructure and led deal teams in AIG-group funds in Eastern Europe, Asia and Africa

SELECT BOARD SERVICE

Non-Executive board member of energy, technology, financial services, and fast-casual dining companies, with market capitalizations ranging from \$40M to over \$500M, from investment to public offering including:

Erano S.A. (France-based utility, \$500M+ revenues, filed for dual listing on Euronext and BRVM exchanges), served on the compensation committee, 2009-16

Wananchi Group Holdings (cable and satellite company, \$100M+ revenues, operations in three countries, since 2014)

General Assurance Mediterraneene (private insurance company, \$30M revenues), since 2011

ArtCaffe Group (operates five casual dining concepts, \$25M revenues), since 2018

Washington International School, Finance and Audit Committee Chair; 2012-18
DC Survivors and Advocates for Empowerment, Finance and Audit Committee Chair, 2009-12

PREVIOUS WORK

White & Case, Warsaw, London & Washington, DC **Feb 1997 – June 2000**
Senior Associate **Sept 1991 - June 1995**

- Executed M&A, private equity and privatization transactions in over 17 sectors
- Represented Poland on premier Eurobond and Bank Handlowy on initial public offering

U.S. Agency for International Development (USAID), Central Europe **Sept-Dec 1995**
Economic Development Consultant

- Evaluated U.S. competition and consumer protection programs for FTC and DOJ

APPOINTMENTS AND AWARDS

American Psychological Foundation, Investment Committee Member, since 2018

Millennium Challenge Corporation (MCC), Advisory Council Member, 2016-18

Council on Foreign Relations, Member, since 2003

Frequent speaker on global investment management and finance, ESG/board governance, energy and electrification and have appeared on Africa Today, C-SPAN, and at Edison Electricity Institute, Power Africa, Bloomberg, National Economists Club, Council on Foreign Relations, Brookings and Wharton.

EDUCATION

Oxford University, D.Phil. in Political Economy **January 2000**
Dissertation focused on integrating distressed steel and textiles industries into the EU

University of Virginia School of Law, Juris Doctor **May 1991**

University of Connecticut, M.A and B.A. in Economics/French **May 1988**

- *Summa Cum Laude*, University Scholar, Faculty, Gilliam, Traurig and Chin Scholarships