Judy K. Mencher



Seasoned executive seeking Board of Director opportunities in order to utilize vast skill set which includes co-founding private equity firm that specialized in high yield, leveraged loans and distressed debt, restructuring and M & A expert, COO, finance professional and lawyer.

Board of Director positions:

Current board positions:

Spiral Water Technologies, LLC – a San Raphael, CA, based company manufacturing water filtration systems using new and proprietary technology. Appointed Chair of the Board in 2018.

NMH, LLC – Holding company for New Millennium Homes, Ltd., a California based homebuilder. Member of the Compensation Committee. Member of the Board since 1997.

Prior board experience:

2009-2015 Tropicana Las Vegas Resort and Casino – a Las Vegas based casino and resort. Member of the Compensation Committee and Audit Committee. Elected to Board by the minority shareholders pursuant to a shareholder agreement. Tropicana was an SEC reporting company. Company sold in 2015.

2014-2017 Alon Leisure, LLC – Holding company for a 35 acre parcel of land on the Las Vegas strip that was acquired by Crown Resorts, Oaktree Capital and others for development.

2009-2012 Milacron, LLC- last remaining US based injection molding machine manufacturer. Chairman of the Audit Committee. Company sold in 2012.

2003-2012 CML International, LLC- European based manufacturer of specialty automobile parts, including integrated lighting components. Tier 1 supplier selling directly to OEM's. Helped guide company through the downturn of 2008-2009. Chairman of the Board. Company sold in 2012.

2004-2012 AET, Inc.-US based manufacturer of OEP film. Chairman of the Board. Company sold in 2012.

Additionally, while a principal at DDJ Capital, served on several boards, including Smith & Hawken, specialty retailer, Interdent, Ltd, dental practice holding company and Waste Systems International, Inc., trash hauler and landfill company.

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Employment History:

March, 2018 to Present Chief Executive Officer Race Point Investors, LLC

CEO of consulting, investing firm focused on raising capital for SMEs, restructurings and distressed investing.

November 2014-December 2017 Consultant, Board Member Alon Leisure, LLC, Las Vegas, NV

Worked with former President of Wynn Resorts, Ltd. and Crown Resorts, a public Australian gaming company, to acquire 35 acres of land on the Las Vegas strip that was in a foreclosure process. Orchestrated a game plan for acquiring the land. Crown originally planned to develop a resort on the land, but recently abandoned its plans and sold the land.

September, 2012-Present Managing Director Champlain Advisors, LLC, San Juan, PR

Consultant for fund placement agent assisting in due diligence on new clients and advising on how to structure private equity funds to minimize tax consequences such as unrelated business income, effectively connected income and FERPTA. Place funds with clients. Hold Series 63 and Series 7 licences plus Florida insurance license.

July, 2010-August, 2012 President and Portfolio Manager Gordon Brothers Finance Company, Boston, MA

Managed two specialized credit hedge funds for Gordon Brothers Finance Company, the finance company owned by Gordon Brothers, a world class liquidator. Funds specialized in asset based lending and structured credit. Restructured Debt Fund Team and fund operations to position funds for growth. Excellent performance during this tenure.

1996-2006 Principal DDJ Capital Management, LLC, Waltham, MA

Co-founder of private fund company that invests in special situations, leveraged loans, distressed debt and high yield bonds with assets under management over \$3 billion. Sold majority of equity position in 2006 and continued as a consultant. During time at DDJ was responsible for operations of the firm and portfolio manager for over \$1 billion in active distressed investments and \$500 million in leveraged loans. Used secondary market credit or direct credit as part of a "loan to own" platform. Participated in numerous restructurings, mergers, acquisitions and re-capitalizations including Smith & Hawken, Ltd., Waste Systems International Inc., New Millennium Homes, LLC, SLI Holdings International, LLC, Interdent, Ltd., and AET, Inc.

1990-1996

Associate General Counsel and then Vice President, High Yield Group Fidelity Investments, Boston, MA

Specialized in high yield, leveraged loans and distressed investments. Actively involved in many of the large restructurings of the early 1990's including Allied Stores, Trump Plaza Casino, Drexel Burnham Lambert and R.H. Macy & Co.

1983-1990Associate and then PartnerGoodwin Procter, law firm, Boston, MALawyer specializing in bankruptcy law and corporate financing transactions.

1981-1983 Law Clerk US Bankruptcy Court, Boston, MA

Clerked for Bankruptcy Judge Harold Lavien.

EDUCATION

Boston University School of Management, MBA, May, 1993

Boston University School of Law, JD, May, 1981

Tufts University, BA, Economics, February, 1978

AFFILIATIONS

DirectWomen class of 2009

Corporate Directors Group Professional Directors Certification

Attended Equilar Board Leadership Forum, February, 2018

Named one of The 2019 Most Influential Women in Mid-Market M & A by Mergers and Acquisitions, January 7, 2019, <u>www.themiddlemarket.com</u>.

REFERENCES

References available upon request.