CARLA S. NEWELL



Carla Newell is a seasoned business leader and experienced board director with more than 30 years of success facilitating growth in the technology and digital business arena. Ms. Newell has been a trusted advisor to CEOs and boards of both private and public companies on a broad range of business, strategic and legal issues. During her career, she has worked with companies covering a wide range of sectors including software and services, financial technology, ecommerce and social media and has an extensive network in the Silicon Valley.

PROFESSIONAL EXPERIENCE

ANCESTRY 2016-Current

San Francisco, CA Chief Legal Officer and Chief Risk Officer

Ancestry is the global leader in family history and consumer genomics with over \$1B in revenue.

Member of senior leadership team managing a company with over 1,600 employees. Active role in setting corporate strategy including as it relates to global expansion. Responsible for global legal, privacy, data security, regulatory, governmental affairs and enterprise risk management. Direct reports beyond legal include the company's Chief Privacy Officer, Chief Information Security Officer and VP Regulatory. Chair of Ancestry Enterprise Risk Management Committee, which is responsible for enterprise risk assessment, mitigation and policies.

Board Experience

- Board advisor on strategic and legal matters including enterprise risk and governance.
- Serve on multiple international subsidiary boards

STRATEGIC ADVISOR TO EMERGING COMPANIES

2014-2016

Provided advice on business strategy, capital raising, business development and corporate partnering *Representative companies:*

Ondine Biomedical, Canadian developer of light activated photo-disinfection systems for hospitals Coalesce, early stage software company providing AI-based business research and analysis tools

TECHNOLOGY CROSSOVER VENTURES

Palo Alto, CA Operating General Partner

2000 - 2014

TCV is a leading technology-focused venture capital and private equity firm with \$10B in capital raised and investments including Expedia, Netflix, Redback Networks, RiskMetrics and Zillow.

Wide range of responsibilities for legal, deal structuring, investor relations, fund raising, human resources and other operating functions. Built and led TCV's dedicated in-house legal and deal structuring function as its first general counsel. Led TCV Investor Relations and Fundraising efforts, raising more than \$7B from institutional investor around the world. Member of firm Operating Committee and Portfolio Valuation Committee.

Board Experience

- Served as the TCV designated director on numerous private company boards.
- Served on compensation and audit committee.

GUNDERSON DETTMER STOUGH VILLENEUVE FRANKLIN & HACHIGIAN

Menlo Park, CA

Partner 1996 - 2000

Gunderson Dettmer is a leading technology-focused law firm based in Silicon Valley.

First non-founding partner of Gunderson Dettmer, joining five months after firm's formation and contributing to growth to over 90 attorneys by January 2000. Served as general counsel and senior advisor to high growth technology companies, providing advice on a wide range of legal, business and strategic issues.

Board Experience

- Senior counsel and advisor to boards of directors on a wide range of corporate and strategic matters.
- Active participant in board and committee meetings for both public and private companies.

GRAY CARY WARE & FREIDENRICH

Palo Alto, CA	
Partner	1991 - 1996
Associate	1985 - 1991

Gray Cary was a Silicon Valley/San Diego based law firm that is now part of DLA Piper.

EDUCATION UNIVERSITY OF MICHIGAN LAW SCHOOL, Ann Arbor, MI Received J.D., cum laude 1982 - 1985 UNIVERSITY OF CHICAGO, Chicago, IL Graduated cum laude with Bachelor of Arts degree in Political Science 1977 - 1981 INDUSTRY AND LEADERSHIP GROUPS ERNST & YOUNG GLOBAL WOMEN'S BUSINESS ADVISORY COUNCIL 2011-2016 UNIVERSITY OF CHICAGO COLLEGE VISITING COMMITTEE 2002-2016 UNIVERSITY OF MICHIGAN LAW SCHOOL DEVELOPMENT AND ALUMNI RELATIONS COMMITTEE